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## EXHIBIT NO. 42

AR 10-15  
1-2Army Regulations  
No. 10-15WAR DEPARTMENT,  
Washington, August 18, 1936.

## GENERAL STAFF ORGANIZATION AND GENERAL DUTIES

Paragraphs

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## Section I

## WAR DEPARTMENT GENERAL STAFF

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1. Chief of Staff, general duties.—a. General.—The Chief of Staff is the immediate adviser of the Secretary of War on all matters relating to the Military Establishment and is charged by the Secretary of War with the planning, development, and execution of the military program. He will cause the War Department General Staff to prepare the necessary plans for recruiting, mobilizing, organizing, supplying, equipping, and training the Army of the United States for use in the national defense and for demobilization. As the agent, and in the name of the Secretary of War, he issues such orders as will insure that the plans of the War Department are harmoniously executed by all agencies of the Military Establishment, and that the military program is carried out speedily and efficiently.

<sup>1</sup> This pamphlet supersedes AR 10-15, November 25, 1921, including C5, July 2, 1927.

[2] b. As Commanding General of the Field Forces.—The Chief of Staff in addition to his duties as such, is, in peace, by direction of the President, the Commanding General of the Field Forces and in that capacity directs the field operations and the general training of the several armies, of the oversea forces, and of GHQ units. He continues to exercise command of the field forces after the outbreak of war until such time as the President shall have specifically designated a commanding general thereof.

2. Deputy Chief of Staff, general duties.—a. The Deputy Chief of Staff will assist the Chief of Staff and will act for him in the War Department in his absence. The Deputy Chief of Staff will report directly to the Secretary of War in all matters not involving the establishment of important policies.

His office is charged with the preparations of plans and policies in connection with legislation and with military estimates for funds; with processing budgetary matters in the General Staff; with reports concerning legislation and requests for legislation that come within the purview of The General Council or that are referred to the General Staff; with *public relations to include all forms of publicity*;<sup>2</sup> and with such other duties as the Chief of Staff may prescribe.

b. In addition to his other duties the Deputy Chief of Staff is charged with supervision over the activities of all the divisions of the War Department General Staff.

3. Secretary, general duties.—The Secretary of the General Staff will maintain an office of temporary record for the Chief of Staff and the Deputy Chief of Staff. He will transmit to the proper destination in the War Department, all papers emanating or returning from the Chief of Staff or the Deputy Chief of Staff. Under the supervision of the Deputy Chief of Staff, he will collect statistical information of military importance for the Secretary of War and the Chief of Staff.

4. War Department General Staff, general duties.—a. The War Department General Staff is charged with the preparation in time of peace of the plans outlined in paragraph 1. In a national emergency it is charged with the creation and maintenance of the necessary and proper forces for use in the field. To this end it will, under the Chief of Staff, coordinate the development in peace and war of the separate arms and services so as to insure the existence of a well-balanced and efficient military team. Assisted by an appropriate number of National Guard and Reserve officers (as prescribed in sec. 5, act June 3, 1916 (39 Stat. 167), as amended by sec. 5, act June 4, 1920 (41 Stat. 763), as amended by sec. 2, act June 15, 1933 (48 Stat. 153) (U. S. C. 10:38; secs. 1258 and 1339, M. L., 1929)), it will formulate all policies and regulations affecting the organization, distribution, and training of the National Guard of the United States, Officers' Reserve Corps and the Organized Reserves, and all policies and regulations affecting the appointment, assignment, promotion, and discharge of Reserve officers. It will perform such other military duties not otherwise assigned by law as may be from time to time prescribed by the President, and will render professional aid and assistance to the Secretary of War and the Chief of Staff.

[3] b. The divisions and subdivisions of the War Department General Staff will not engage in administrative duties for the performance of which an agency exists, but will confine themselves to the preparation of plans and policies (particularly those concerning mobilization) and to the supervision of the execution of such plans and policies as may be approved by the Secretary of War.

c. All divisions of the General Staff, and all other agencies in the military service, are charged with the collection and transmission to The Adjutant General for the use of the historical section, Army War College, of such military records and historical data as become available incident to their work.

5. Communication; general procedure.—a. The chiefs of the several arms, services, and bureaus of the War Department and of the several divisions of the War Department General Staff, or of subdivisions thereof, are authorized and expected to communicate *informally*<sup>3</sup> with each other concerning matters over which they severally have supervision, ~~but formal opinions of The Judge Advocate General should be obtained through The Adjutant General.~~ *The Secretary of War, Under Secretary of War, Assistant Secretary of War, Chief of Staff, or any Assistant Chief of Staff may directly request and receive an opinion of The Judge Advocate General, but when such an opinion is requested by the chief of an arm, service, or bureau of the War Department, the opinion when rendered will be sent to The Adjutant General.*<sup>3</sup>

<sup>2</sup> WD Cir 81, 30 July 40.

<sup>3</sup> WD Cir 77, 19 Apr 41.

b. Approved memoranda, or excerpts therefrom, establishing policies will, except in highly confidential cases, be furnished by the chief of division of the War Department General Staff charged with supervision over the activity covered by the particular memorandum to The Adjutant General, who will furnish copies to other interested arms, services, and bureaus.

c. When a case arises which is covered by an approved policy, the proper office will take appropriate action on the case in accordance with the policy, and it will not be referred to the War Department General Staff for decision except in cases of unusual importance or when an exception to the established policy appears desirable.

[4] d. Papers requiring General Staff action which reach the office of The Adjutant General will be sent directly to the division of the War Department General Staff concerned.

6. Issuance of instructions.—The Deputy Chief of Staff and the assistant chiefs of staff, in charge of the divisions of the General Staff hereinafter provided for, are authorized on matters under their supervision to issue instructions in the name of the Secretary of War and the Chief of Staff.

7. Organizations; designations.—a. The War Department General Staff will include the following divisions, each division being under the immediate control of an assistant chief of staff:

- (1) Personnel Division (First Division).
- (2) Military Intelligence Division (Second Division).
- (3) Operations and Training Division (Third Division).
- (4) Supply Division (Fourth Division).
- (5) War Plans Division.

b. For the first four divisions the abbreviations G-1, G-2, G-3, G-4, respectively, are prescribed. The prescribed abbreviation for the War Plans Division is WPD.

c. The chiefs of the several divisions of the War Department General Staff will be designated as assistant chiefs of staff; the prescribed abbreviations will be A. C. of S. followed by the prescribed abbreviation of the division.

d. (1) The interior organization of each division will be prescribed by its chief in such a way as to facilitate the performance of the functions assigned and the easy transition from a peace to war status.

(2) The War Plans Division will, in the event of mobilization of General Headquarters, be increased by one or more officers from each of the other General Staff divisions, so as to enable it to furnish the nucleus of the General Staff of the General Headquarters. The necessary General Staff personnel, in addition to the above required for General Headquarters, will, insofar as practicable, be obtained from personnel with General Staff experience and personnel of the Army War College, which will upon mobilization temporarily suspend its course. In carrying out the above provisions care will be taken to insure that no disruption of the War Department General Staff, or of any division thereof, occurs due to the excessive removal of personnel therefrom.

8. Personnel Division, general duties.—a. The Personnel Division is charged, in general, with those duties of the War Department General Staff which relate to the personnel of the Army as individuals.

[5] b. The Personnel Division is specifically charged with the preparation of plans and policies and the supervision of activities concerning—

(1) The procurement, classification, assignment, promotion, pay,<sup>4</sup> transfer, retirement, and discharge, in peace and war, of all personnel of the Army of the United States, including the Regular Army, the National Guard, the Organized Reserves, the Officers' Reserve Corps, and the Enlisted Reserve Corps.

(2) Measures for conserving man power.

(3) Replacements of personnel, in accordance with priorities formulated by G-3.

(4) Army Regulations, uniform regulations, and such general regulations as especially concern individuals or matters of routine not specifically assigned to other sections.

(5) Decorations.

(6) Religious, recreational, and morale work (except that all programs of time allotted will be arranged in agreement with G-3).

(7) The Red Cross and similar agencies with the exception of such part or parts of said agencies as may be wholly devoted to hospital and medical relief work.

(8) Enemy aliens, prisoners of war, and conscientious objectors, including their security.

(9) *Mobilization of military police units as part of station complements for local security.*<sup>5</sup>

c. The Personnel Division is further charged with furnishing G-4 with information as to the amount and location of shelter necessary for activities under its supervision.

d. The functions of the War Department General Staff with reference to the selection, assignment, etc., of General Staff officers will be performed by the Personnel Division, subject to the proviso that no officer will be assigned to, or relieved from, either the War Department General Staff or the General Staff with troops without the personal approval of the Chief of Staff or the Deputy Chief of Staff.

[6] 9. Military Intelligence Division, general duties.—a. The Military Intelligence Division is charged, in general, with those duties of the War Department General Staff which relate to the collection, evaluation and dissemination of military information.

b. The Military Intelligence Division is specifically charged with the preparation of plans and policies and the supervision of all activities concerning—

(1) Military topographical surveys and maps, including their *acquisition*,<sup>4</sup> reproduction and distribution (except special situation maps prepared by G-3).

(2) The custody of the *General Staff War Department map and photograph collection*.<sup>4</sup>

(3) Military attaches, observers, and foreign-language students.

(4) Intelligence personnel of all units.

(5) Liaison with other intelligence agencies of the Government and with duly accredited foreign military attaches and missions.

(6) Codes and ciphers.

(7) Translations.

~~(8) Public relations, to include all forms of publicity. See AR 600-700.<sup>2</sup>~~

(9) Censorship in time of war.

(10) *Safeguarding of military information.*<sup>4</sup>

10. Operations and Training Division, general duties.—a. The Operations and Training Division is charged, in general, with those duties of the War Department General Staff which relate to the organization, training, and operation of the military forces, and which are not hereinafter expressly assigned to the War Plans Division.

b. The Operations and Training Division is specifically charged with the preparation of plans and policies and the supervision of activities concerning—

(1) Organization, including Tables of Organization, for all branches of the Army of the United States.

[7] (2) Assignment of units to higher organizations.

(3) So much of Tables of Basic Allowances, Tables of Allowances, and Tables of Equipment as relate to the allotment of major items of equipment to units and the distribution of such items within units.

(4) Distribution and training, including educational and vocational training of the Army of the United States, including the National Guard and Organized Reserves; location of units of the Regular Army and Organized Reserves.

(5) All training and tactical publications.

(6) The United States Military Academy; special service schools; The Command and General Staff School, Fort Leavenworth, Kansas; and The Army War College.

(7) Military training in civilian institutions and in civilian training camps.

(8) Consultation with G-4 on types of equipment, and on major items such as guns, rifles, tanks, etc., consultation with WPD.

(9) Priorities in assigning replacements and equipment, and important priorities affecting mobilization.

(10) Movement of troops, to include those necessary in the execution of the approved plan of strategical deployment prepared by the War Plans Division (movements of supply, technical, and labor troops not employed as combat units to be made on request of G-4).

<sup>2</sup> WD Cir 81, 30 July 40.

<sup>4</sup> C 2, 10 Oct 39.

<sup>5</sup> WD Cir 152, 31 July 41.

(11) ~~Military police.~~ *Mobilization of military police units, zone of the interior.*<sup>5</sup>

(12) The system of military publications.

(13) *Maneuvers, command post exercises, terrain exercises, and staff rides, including joint anti-aircraft and air exercises and joint Army and Navy exercises. (Exercises involving tests of war plans will be planned in collaboration with the War Plans Division.)*<sup>6</sup>

11. Supply Division, general duties.—a. The Supply Division is charged, in general, with those duties of the War Department General Staff which relate to the supply of the Army.

b. The Supply Division is specifically charged with the duty of preparing basic supply plans in such detail as will enable the several [8] supply arms and services of the Army to prepare detailed plans for the accomplishment of their several missions and with the adjustment of such basic plans to meet the changing military needs and the limitations of appropriations or procurement possibilities.

In the development of the detailed plans the arms and services will request decisions on military questions from the Supply Division, General Staff, and decisions on business or industrial questions from the Assistant Secretary of War.

c. The Supply Division is also charged with the preparation of plans and policies and the supervision of activities concerning—

(1) Distribution, storage, and issue of supplies.

(2) Transportation by land and water, including ports of embarkation and their necessary auxiliaries.

(3) Traffic control (the police of roads and routes to be ordered by G-3 on plans formulated by G-4).

(4) Tables of Basic Allowances, Tables of Allowances, and Tables of Equipment, the quantities and types of military supplies required for the use of the Army and essential to the military program, time and priorities of delivery pertaining thereto, types and priorities to be determined in agreement with G-3 and in the case of major items in consultation also with WPD; Tables of Basic Allowances, Tables of Allowances, and Tables of Equipment to be in agreement with G-3 insofar as concerns allotment and distribution of major items.

(5) Inventions.

(6) Leasing of War Department facilities and issuing of revocable licenses.

(7) Hospitalization and evacuation of men and animals, including such agencies or parts of agencies as may be wholly devoted to hospital and medical relief work.

(8) Distribution and movement of supply, technical, and labor troops not employed as combat units (orders for movements to be issued by G-3 on request).

(9) Property responsibility and accountability.

d. The Supply Division is further charged, in coordination with other divisions of the War Department General Staff, with the determination and statement of plans and policies governing the preparation of estimates for funds for military purposes and priorities pertaining thereto, and, when necessary, with the restatement of such priorities to govern the expenditure of all funds appropriated.

[9] e. The Supply Division is also charged with the formulation of policies and projects governing—

(1) The procurement of real estate in connection with the training, shelter, and housing of troops, and with the storage, distribution, and issue of supplies.

(2) The procurement (not involving procurement of real estate), construction, repair, maintenance, and disposition of buildings and all utilities connected therewith (except insofar as relates solely to procurement).

12. War Plans Division, general duties.—a. The War Plans Division is charged, in general, with those duties of the War Department General Staff which relate to the formulation of plans for the use in the theater of war of the military forces, separately or in conjunction with the naval forces, in the national defense.

b. The War Plans Division is specifically charged with the preparation of plans and policies and the supervision of activities concerning—

(1) Location and armament of coast and land fortifications.

<sup>5</sup> WD Cir 152, 31 July 41.

<sup>6</sup> WD Cir 33, 28 Feb 41.

(2) Estimate of forces required and times at which they may be needed under the various possible conditions necessitating the use of troops in the national defense.

(3) The initial strategical deployment (plans and orders for the movement of troops to execute the initial deployment to be the duty of the Operations and Training Division).

(4) Actual operations in the theater of war.

(5) Consultation with the Operations and Training Division and the Supply Division on major items of equipment.

(6) Peace maneuvers, command post exercises, terrain exercises, and staff rides involving units higher than an army, joint Army and Navy exercises, and exercises involving tests of war plans.<sup>6</sup>

13 The General Council.—a. Creation and function.—For the purpose of periodically reviewing and properly coordinating all major War Department projects, and passing on matters of current policy, there is hereby created under the Chief of Staff, The General Council.

b. Composition.

(1) The General Council will be composed of the Deputy Chief of Staff, who will be president of The General Council, the [10] assistant chiefs of staff, and the executive officer of the Assistant Secretary of War.

(2) The Adjutant General, the chiefs of arms and other services, the Commandant of the Army War College, the Chief of the National Guard Bureau, and the Executive for Reserve Affairs, Office of the Chief of Staff will be directed to sit as members of The General Council during the discussion of any important subject bearing upon their individual responsibilities. They may elect to sit during the discussion of any important subject in which they are interested.

c. Secretary; records.—The Secretary of the General Staff will act as secretary for The General Council. No records will be kept except those necessary to record dates of meetings, officers present, questions considered, and action taken. In the absence of the Deputy Chief of Staff, the senior assistant chief of staff present will preside.

d. Recommendations.—The General Council will report its recommendations to the Chief of Staff.

e. Relations with the War Council.—When important matters of General Staff policy are brought before The War Council, the Chief of Staff will present the recommendations of The General Council thereon.

## Section II

### GENERAL STAFF WITH TROOPS

Organization; distribution of duties----- Paragraph 14

14. Organization; distribution of duties.—(As changed by C 1, April 16, 1938.)<sup>4</sup> The general staff at each headquarters will be organized into four divisions sections.<sup>4</sup> The duties performed by these divisions sections<sup>4</sup> will be similar to those performed by the first four divisions of the War Department General Staff and are prescribed in Staff Officers' Field Manual, Part One.<sup>4</sup> For war planning, see AR 160-10. Mobilization planning is a function of the General Staff general staff<sup>4</sup> as a whole and not of any particular division section<sup>4</sup> thereof.

[A. G. 320.2 (5-25-36).]

By order of the Secretary of War:

Official:

E. T. CONLEY,  
Major General,  
The Adjutant General.

MALIN CRAIG,  
Chief of Staff.

<sup>4</sup> C 2, 10 Oct 39.

<sup>6</sup> WD Cir 33, 28 Feb 41.